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Short Form

OMB No. 1545-0047

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form, as it may be made public.

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990EZ for instructions and the latest information.

Open to Public Inspection

A	For the	2021 calenda	ar year, or tax year beginning	01/01/2021	and endin	g	12	/31/2021		
B	Check if ap	oplicable:	C Name of organization				D Emp	loyer iden	tification number	
~	Address c	change	SHIELD MENTOR PROGRAM					76-0784186		
Ц	Name cha	ange	Number and street (or P.O. box if mail is not	delivered to street address)	Room	/suite	E Telep	E Telephone number		
	Initial retu		111 W Lewis Street					336-	337-2771	
	Final retur Amended	n/terminated	City or town, state or province, country, and	ZIP or foreign postal code			F Gro	up Exem	ption	
						nber ►				
		ting Method:		fy) 🕨		н	Check	▶ 🖌 if t	he organization is not	
	Nebsite	0	shieldmentor.org			- .			h Schedule B	
JТ	ax-exen		eck only one) – 🗹 501(c)(3) 🗌 501(c) () < (insert no.) 🗌 4947(a)(1) or 5	27	(Form 9			
			✓ Corporation □ Trust			_,		,		
			7b to line 9 to determine gross receipts.			r if tot	al assets			
(Pa	rt II, col	umn (B)) are \$	500,000 or more, file Form 990 instead of	of Form 990-EZ			•••	▶ ¢	14,217	
	art I		e, Expenses, and Changes in N					$\frac{\Psi}{ctions f}$		
			the organization used Schedule C		•				•	
	1		ons, gifts, grants, and similar amount						14,217	
	2		ervice revenue including governmen					2	0	
	3	•	ip dues and assessments			•	• •	3	0	
	4	Investment				• •	• •	4	0	
	 5a		ount from sale of assets other than in	ventory	5a	• •		-	0	
	b		or other basis and sales expenses .	-	5a 5b		0	-		
	-		ss) from sale of assets other than inv				v	5c	•	
	с 6		d fundraising events:	entory (Subtract line SD I	rom ine baj	• •	• •	50	0	
	a	•	ome from gaming (attach Sched	ule G if greater than						
ē	a				6a		0			
Revenue	b		me from fundraising events (not incl		0 of cont	tributi		-		
ě			aising events reported on line 1) (at	· · · · · · · · · · · · · · · · · · ·		induti	0115			
£			th gross income and contributions e		6b		0			
			t expenses from gaming and fundra		6C		0	-		
	c d		e or (loss) from gaming and fundra			nd e	ubtract	-		
	u u	line 6c)		•			abtract	6d	•	
	70	,			7a	• •	· · ·	ou	0	
	7a		s of inventory, less returns and allow		7a 7b		0	-		
	b		5		-		v	7c		
	c		it or (loss) from sales of inventory (su					8	0	
	8		nue (describe in Schedule O)	<u></u>		• •	· · ·	9	0	
	9 10		nue. Add lines 1, 2, 3, 4, 5c, 6d, 7c, I similar amounts paid (list in Schedu					9 10	14,217	
	10		aid to or for members					10	0	
~									0	
Expenses	12		ther compensation, and employee b					12	0	
en	13		al fees and other payments to indep					13	400	
.Х	14		y, rent, utilities, and maintenance .					14	4,980	
ш			ublications, postage, and shipping .					15	1,476	
	16		enses (describe in Schedule O) .See					16	14,877	
	17		enses. Add lines 10 through 16					17	21,733	
ţ	18		(deficit) for the year (subtract line 17					18	-7,516	
sse	19		or fund balances at beginning of	•	, .	•				
Ř		-	r figure reported on prior year's retu					19	12,773	
Net Assets	20		nges in net assets or fund balances (20	0	
	21		or fund balances at end of year. Co				. 🕨	21	5,257	
Fo	Paper	work Reduct	ion Act Notice, see the separate instru	ictions.	Cat. No. 106	5421			Form 990-EZ (2021)	

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Pa	· · · · · · · · · · · · · · · · · · ·	,				
	Check if the organization used Schedule	O to respond to an				<u> </u>
~~				(A) Beginning of year		(B) End of year
22	Cash, savings, and investments		•••••	12,773		5,257
23 24	Land and buildings				23 24	0
24 25	Other assets (describe in Schedule O)		· · · · · ·	12,773		0
25 26	Total liabilities (describe in Schedule O)		•••••		25 26	5,257
20	Net assets or fund balances (line 27 of column			12,773	-	5,257
Par		()	,			0,201
	Check if the organization used Schedule					Expenses
What	is the organization's primary exempt purpose?	See Schedule O, Sta	tement 2			quired for section (c)(3) and 501(c)(4)
as m	ribe the organization's program service accomplisie leasured by expenses. In a clear and concise more benefited, and other relevant information for ear	anner, describe the			org	anizations; optional for ers.)
28	During the year 2021 the SHIELD Mentor Program se					
	Due to the continuing COVID-19 Pandemic, SHIELD	continued providing i	ts 12 week Leadershi	р		
	(Continued on Schedule O, Statement 3)					
	(Grants \$ 0) If this amount	includes foreign gra	nts, check here .	🕨 🗌	28a	a 0
29						
	(Grants \$) If this amount	includes foreign gra	nts, check here .	🕨 🗌	29a	3
30						
		in the day of the state of the second		·····		
24			nts, check here .		30a	3
51	Other program services (describe in Schedule O) (Grants \$ 0) If this amount	includes foreign gra	nts, check here	· · · · ·	31a	a o
32	Total program service expenses (add lines 28a t				32	
Par						•
	Check if the organization used Schedule					🗋
	(a) Name and title	(b) Average hours per week devoted to position	(c) Reportable compensation (Forms W-2/1099-MISC/ 1099-NEC) (if not paid, enter -0-)	(d) Health benefits, contributions to employ benefit plans, and deferred compensation) Estimated amount of other compensation
Prec	ious McKoy	40.00	0		0	0
Exec	utive Director					
Anto	піо МсКоу	10.00	0		0	0
Boar	d of Directors					
	ard Young	5.00	0		0	0
Boar	d of Directors					
	a Frison	5.00	0		0	0
	d of Directors				_	
	lis Sauls d of Directors	5.00	0		0	0
	dy York	5.00	0		0	0
	d of Director		0		U	U
Boar						
		-				
		_				
		-				

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Part	V Other Information (Note the Schedule A and personal benefit contract statement requirements instructions for Part V.) Check if the organization used Schedule O to respond to any question in this		ν.	. 🗆
33	Did the organization engage in any significant activity not previously reported to the IRS? If "Yes," provide a detailed description of each activity in Schedule O	33	Yes	No
34	Were any significant changes made to the organizing or governing documents? If "Yes," attach a conformed copy of the amended documents if they reflect a change to the organization's name. Otherwise, explain the change on Schedule O. See instructions	34		~
35a	Did the organization have unrelated business gross income of \$1,000 or more during the year from business activities (such as those reported on lines 2, 6a, and 7a, among others)?	35a		~
b c	If "Yes" to line 35a, has the organization filed a Form 990-T for the year? If "No," provide an explanation in Schedule O Was the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization subject to section 6033(e) notice, reporting, and proxy tax requirements during the year? If "Yes," complete Schedule C, Part III	35b		
36	Did the organization undergo a liquidation, dissolution, termination, or significant disposition of net assets during the year? If "Yes," complete applicable parts of Schedule N	35c 36		~
37a b	Enter amount of political expenditures, direct or indirect, as described in the instructions 37a 0 Did the organization file Form 1120-POL for this year?	37b		~
38a	Did the organization borrow from, or make any loans to, any officer, director, trustee, or key employee; or were any such loans made in a prior year and still outstanding at the end of the tax year covered by this return?	38a		~
b 39 a b	If "Yes," complete Schedule L, Part II, and enter the total amount involved 38b Section 501(c)(7) organizations. Enter: 39a Initiation fees and capital contributions included on line 9			
40a	Section 501(c)(3) organizations. Enter amount of tax imposed on the organization during the year under: section 4911 \blacktriangleright 0; section 4912 \blacktriangleright 0; section 4955 \blacktriangleright 0			
b	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in any section 4958 excess benefit transaction during the year, or did it engage in an excess benefit transaction in a prior year that has not been reported on any of its prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	40b		~
С	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Enter amount of tax imposed on organization managers or disqualified persons during the year under sections 4912, 4955, and 4958			
d	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Enter amount of tax on line 40c reimbursed by the organization			
e	All organizations. At any time during the tax year, was the organization a party to a prohibited tax shelter transaction? If "Yes," complete Form 8886-T	40e		~
41 42a	List the states with which a copy of this return is filed ► NC The organization's books are in care of ► Precious McKoy Telephone no. ► 3	336-33		1
	and the second	274 274		·
b	Located at ► <u>111 W Lewis St Suite 120, Greensboro, NC 27406</u> At any time during the calendar year, did the organization have an interest in or a signature or other authority over		Yes	No
	a financial account in a foreign country (such as a bank account, securities account, or other financial account)? If "Yes," enter the name of the foreign country ►	42b		~
_	See the instructions for exceptions and filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	40-		
с 43	At any time during the calendar year, did the organization maintain an office outside the United States? . If "Yes," enter the name of the foreign country ► Section 4947(a)(1) nonexempt charitable trusts filing Form 990-EZ in lieu of Form 1041 —Check here	42c		
43	and enter the amount of tax-exempt interest received or accrued during the tax year \ldots \blacktriangleright 43	· ·	. Yes	No
44a	Did the organization maintain any donor advised funds during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44a		×
b	Did the organization operate one or more hospital facilities during the year? If "Yes," Form 990 must be completed instead of Form 990-EZ	44b		~
c d	Did the organization receive any payments for indoor tanning services during the year?	44c 44d		v
45a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	440 45a		~
b	Did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," Form 990 and Schedule R may need to be completed instead of Form 990-EZ. See instructions	45b		~

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			Yes	Ν
46	Did the organization engage, directly or indirectly, in political campaign activities on behalf of or in opposition			
	to candidates for public office? If "Yes," complete Schedule C, Part I	46		V

Part VI	Section 501(c)(3) Organizations Only	

All section 501(c)(3) organizations must answer questions 47-49b and 52, and complete the tables for lin	es
50 and 51.	

	Check if the organization used Schedule O to respond to any question in this Part VI			
			Yes	No
47	Did the organization engage in lobbying activities or have a section 501(h) election in effect during the tax			
	year? If "Yes," complete Schedule C, Part II	47		~
48	Is the organization a school as described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	48		~
49a	Did the organization make any transfers to an exempt non-charitable related organization?	49a		~
b	If "Yes," was the related organization a section 527 organization?	49b		

50 Complete this table for the organization's five highest compensated employees (other than officers, directors, trustees, and key employees) who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

(a) Name and title of each employee	(b) Average hours per week devoted to position	(d) Health benefits, contributions to employee benefit plans, and deferred compensation	
None			

f Total number of other employees paid over \$100,000 ►

51 Complete this table for the organization's five highest compensated independent contractors who each received more than \$100,000 of compensation from the organization. If there is none, enter "None."

(a) Name and business address of each independent contractor	(b) Type of service	(c) Compensation
None	-	
	-	
	-	
d Total number of other independent contractors each receiving		

52 Did the organization complete Schedule A? Note: All section 501(c)(3) organizations must attach a

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here	Signature of officer Antonio McKoy, Board Chair			Date			
	Type or print name and title						
Paid Preparer	Print/Type preparer's name	Preparer's signature	Date		Check if self-employed	PTIN	
Use Only	Firm's name			Firm's EIN ►			
	Firm's address ►			Phone no.			
May the IRS discuss this return with the preparer shown above? See instructions							

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

OMB No. 1545-0047

Department of the Treasury
Internal Revenue Service

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

2021 Open to Public Inspection

Name of the organization

Employer identification number

-	
SHIFT D MENTOR PROGRAM	

SHIE	LD ME	NTOR PROGRAM					76-07	84186
Par	tl	Reason for Public Cha	r ity Status. (All	l organizations mus	t comple	ete this p	part.) See instruction	ons.
The o	organiz	ation is not a private founda	tion because it i	s: (For lines 1 through	12, cheo	ck only or	ne box.)	
1		church, convention of churcl					'0(b)(1)(A)(i).	
2	🗌 A :	school described in section	170(b)(1)(A)(ii).	(Attach Schedule E (F	orm 990)	.)		
3		hospital or a cooperative hos						
4		medical research organization spital's name, city, and state	•	onjunction with a hosp	oital desc	ribed in s	section 170(b)(1)(A)((iii). Enter the
5		organization operated for tection 170(b)(1)(A)(iv). (Com		college or university	owned o	r operate	ed by a government	al unit described ir
6 7	🖌 Ar	federal, state, or local govern organization that normally scribed in section 170(b)(1)	receives a subs	tantial part of its sup				n the general public
8	□ A (community trust described in	n section 170(b))(1)(A)(vi). (Complete	Part II.)			
9	or un	agricultural research organi university or a non-land-gra iversity:	nt college of agr	iculture (see instructio	ons). Ente	er the nan	ne, city, and state of	the college or
10	su	organization that normally r ceipts from activities related pport from gross investment quired by the organization a	t income and uni	related business taxal	ble incom	ne (less se	ection 511 tax) from	o fees, and gross 33 ¹ /3% of its businesses
11	🗌 Ar	organization organized and	operated exclusion	sively to test for public	c safety.	See sect	ion 509(a)(4).	
12	on	organization organized and e or more publicly supported e box on lines 12a through 12	l organizations d	escribed in section 5	09(a)(1) o	r section	509(a)(2). See secti	on 509(a)(3). Check
а		Type I. A supporting organ the supported organization supporting organization. Y	(s) the power to	regularly appoint or e	lect a ma	jority of t		
b		Type II. A supporting organic organization(s). You must	the supporting o	rganization vested in	the same			
С		Type III functionally integ its supported organization(ally integrated with,
d	d Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V.							
е	e Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.							
f	Ente	er the number of supported o	organizations .					
g	Pro	vide the following information	n about the supp	ported organization(s).				
	(i) Nam	e of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–10 above (see instructions))	listed in you	rganization ur governing ment?	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)
					Yes	No		
(A)								
(B)								
(C)								

(D)

(E) Total Part IISupport Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under
Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Secti	on A. Public Support			<i>,</i> ,	•	,	
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	13,535	8,755	11,818	40,693	14,217	89,018
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf	0	0	0	0		0
3	The value of services or facilities furnished by a governmental unit to the organization without charge	0	0	0	0		0
4	Total. Add lines 1 through 3	13,535	8,755	11,818	40,693	14,217	89,018
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6	Public support. Subtract line 5 from line 4						89,018
	on B. Total Support						
	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
7	Amounts from line 4	13,535	8,755	11,818	40,693	14,217	89,018
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	0	0	0	0	0	0
9	Net income from unrelated business activities, whether or not the business is regularly carried on	0	0	0	0	0	0
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)	0	0	0	0	0	0
11	Total support. Add lines 7 through 10						89,018
12	Gross receipts from related activities, etc	•	,			12	0
13 Secti	First 5 years. If the Form 990 is for the organization, check this box and stop he on C. Computation of Public Support	re			-	ear as a section	
14	Public support percentage for 2021 (line (V		11. column (f))		14	100 %
15	Public support percentage from 2020 Scl		-			15	100 %
16a	331/3% support test-2021. If the organ					¹ /3% or more,	
b							
	this box and stop here. The organization qualifies as a publicly supported organization						
17a 10%-facts-and-circumstances test—2021. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization							
b	 b 10%-facts-and-circumstances test – 2020. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization						
18	Private foundation. If the organization instructions	did not check	a box on line	13, 16a, 16b	, 17a, or 17b,	check this bo	x and see
						edule A (Form 990	

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Secti	on A. Public Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons .						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
	on B. Total Support		1	Γ	1		
	dar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties, and income from similar sources.						
b	Unrelated business taxable income (less section 511 taxes) from businesses						
	acquired after June 30, 1975						
•							
C							
11	Net income from unrelated business activities not included on line 10b, whether						
	or not the business is regularly carried on						
12	Other income. Do not include gain or						
12	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First 5 years. If the Form 990 is for the	organization	's first, second	, third, fourth.	or fifth tax ve	ar as a sec	tion 501(c)(3)
	organization, check this box and stop her	•					
Secti	on C. Computation of Public Suppor						
15	Public support percentage for 2021 (line 8	B, column (f), c	divided by line ⁻	13, column (f))		15	%
16	Public support percentage from 2020 Sch	edule A, Part	III, line 15 .			16	%
Secti	on D. Computation of Investment Inc						
17	Investment income percentage for 2021 (I	ine 10c, colur	nn (f), divided b	by line 13, colu	ımn (f))	17	%
18	Investment income percentage from 2020			-		18	%
19a	331/3% support tests-2021. If the organi						
	17 is not more than $33^{1}/_{3}$ %, check this box a	-	-			-	
b	331/3% support tests-2020. If the organize						
	line 18 is not more than 331/3%, check this b	-	-	-			
20	Private foundation. If the organization die	d not check a	box on line 14	, 19a, or 19b, o	check this box a	and see ins	tructions 🕨 🗌
					0.1	ll - A /	000 000 E3) 0004

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- **c** Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If "Yes," provide detail in Part VI.*
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- **c** Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

2

3a

3b

3c

4a

4b

4c

5a

5b 5c

6

7

8

9a

9b

9c

10a

10b

Page 5 Part IV Supporting Organizations (continued) Yes No Has the organization accepted a gift or contribution from any of the following persons? 11 A person who directly or indirectly controls, either alone or together with persons described on lines 11b and а 11c below, the governing body of a supported organization? 11a **b** A family member of a person described on line 11a above? 11b c A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide detail in Part VI. 11c

Section B. Type I Supporting Organizations

- 1 Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.
- 2 Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.

Section C. Type II Supporting Organizations

1 Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).

Section D. All Type III Supporting Organizations

Yes No 1 Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? 1 2 Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s). 2 3 By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.

Section E. Type III Functionally Integrated Supporting Organizations

- Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions). 1
- а The organization satisfied the Activities Test. Complete **line 2** below.
- The organization is the parent of each of its supported organizations. *Complete line 3 below.* b
- С The organization supported a governmental entity. Describe in **Part VI** how you supported a governmental entity (see instructions).
- 2 Activities Test. Answer lines 2a and 2b below.
- Did substantially all of the organization's activities during the tax year directly further the exempt purposes of а the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.
- b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in **Part VI** the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.
- Parent of Supported Organizations. Answer lines 3a and 3b below.
- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No," provide details in Part VI.
- Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each b of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Yes No

1

3

2a

2b

3a

3b

Yes No

Yes No

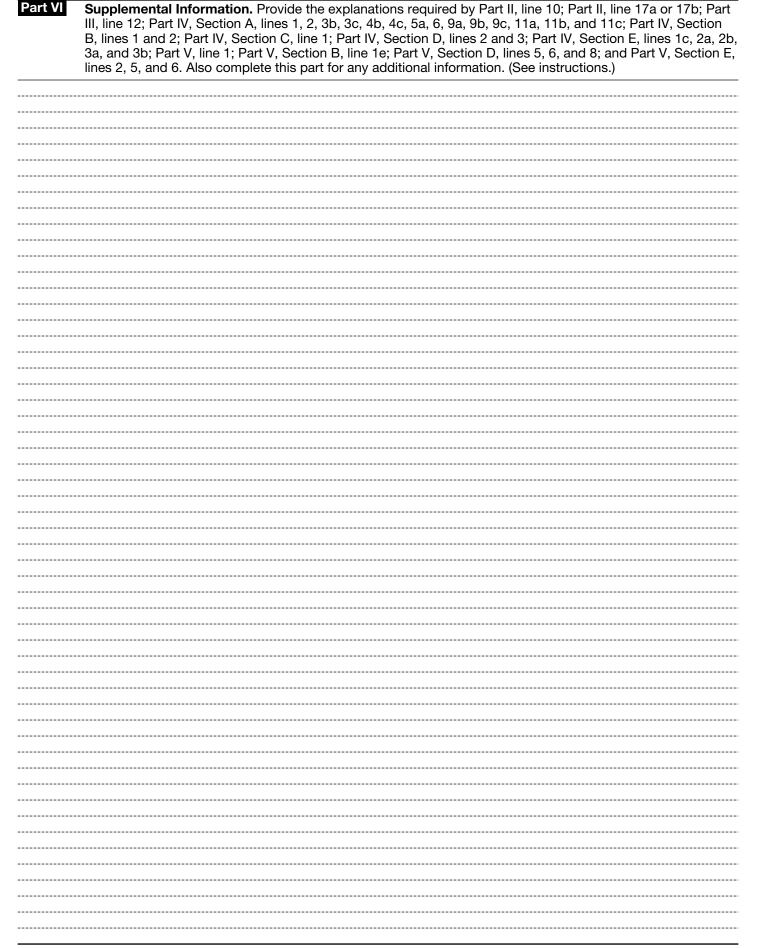
Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (*explain in Part VI*). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Sect	ion A—Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection			
	of gross income or for management, conservation, or maintenance of			
	property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B—Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C-Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	Check have if the every is the every isation's first on a new function.			

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Part	V Type III Non-Functionally Integrated 509(a)(3	B) Supporting Organi	zations (continue	ed)	
Sect	on D—Distributions				Current Year
1	Amounts paid to supported organizations to accomplish	exempt purposes		1	
2	Amounts paid to perform activity that directly furthers exe	empt purposes of suppo	rted		
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purp	oses of supported orga	nizations	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required-	-provide details in Part	VI)	5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.		· ·	7	
8	Distributions to attentive supported organizations to whic (provide details in Part VI). See instructions.	n the organization is res	ponsive	8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Sect	ion E—Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2021	ns	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2021 (reasonable cause required — <i>explain in Part VI</i>). See instructions.				
3	Excess distributions carryover, if any, to 2021				
a	From 2016				
b	From 2017				
С	From 2018				
d	From 2019				
е	-				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2021 distributable amount				
i	Carryover from 2016 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2021 from Section D, line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2021 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, <i>explain in Part VI</i> . See instructions.				
6	Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, <i>explain in</i> Part VI. See instructions.				
7	Excess distributions carryover to 2022. Add lines 3j and 4c.				
8	Breakdown of line 7:				
а	Excess from 2017				
b	Excess from 2018				
С	Excess from 2019				
d	Excess from 2020				
е	Excess from 2021				



SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.



Employer identification number

76-0784186

SHIELD MENTOR PROGRAM

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O, Statement 1	SHIELD MENTOR PROGRA				
Form: Form 990-EZ (2021)	EIN: 76-0784186				
Page: 1	Part I, Line 16				
Other Expenses Structured Explanat	lion				
Description	Amount				
Dues and Subscriptions	5,785				
Liability Insurance	750				
Activity Fees	100				
Food	1,308				
Outreach	81				
Staff Training and Development	60				
Miscellaneous	4,100				
Office Supplies	487				
Program Supplies	2,206				

14,877

Total:

Schedule O, Statement 2

Form: Form 990-EZ (2021)

Page: 2

Primary Exempt Purpose

SHIELD MENTOR PROGRAM

EIN: 76-0784186

Part III

Primary Exempt Purpose

The SHIELD Mentor Program is a community based organization that provides mentoring and leadership development to community youth Grades 4-12. This organization serves youth and families largely from a disadvantaged background with a focus on providing youth participants with the skills necessary to succeed in their schools, homes, and communities. We focus on building youth leaders by exposing them to a curriculum of leadership development sessions and activities in addition to providing them with educational exploration activities on local college campuses. Our participants work with a volunteer staff of mentors made up of college students and community members to work through our curriculum and to build a peer network of like minded youth leaders.

Schedule O, Statement 3

Form: Form 990-EZ (2021)

Page: 2

First Program Service Accomplishments Description

EIN: 76-0784186

Part III, Line 28

Description

Development Academy and Summer Camp in it's internally developed virtual platform. Despite the pandemic, SHIELD continued to conduct weekly Group Mentoring Sessions, and remote based opportunities for connections and collaborations between youth participants and volunteer mentors.